

The Board of Directors of Swedbank AB (Publ)

2017-10-13

Landsvägen 40

172 63 Sundbyberg

Regarding proposal for decision

As shareholder in Swedbank I submit the following item, proposal for decision, to be added to the agenda for the Annual General Meeting 2018.

I propose that the AGM resolves to instruct the Board of Directors and/or the CEO to implement the Lean-concept in all operations of the Swedbank Group that does not have it already.

Please confirm receipt of this letter.

Kind regards

Göran Westman
Solberga Ängsväg 14
125 44 Handen